

**LETSHEGO HOLDINGS (NAMIBIA) LIMITED**  
**(Incorporated in the Republic of Namibia)**

**Registration number: 2016/0145**

**ISIN: NA000A2DVV41**

**SHARE CODE (NSX): LHN**

**REVIEWED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
**for the year ended 31 December 2025**

**LETSHEGO HOLDINGS (NAMIBIA) LIMITED**  
**REVIEWED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
**for the year ended 31 December 2025**

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Registration Number:	2016/0145
Registered Address:	18 Schwerinsburg Street P. O. Box 11600 Windhoek Namibia
Company Secretary:	Evast Kalumbu Letshego Holdings Namibia P. O. Box 11600 18 Schwerinsburg Street Windhoek Namibia
Auditor:	Ernst & Young Namibia P. O. Box 1857 Windhoek, Namibia
Sponsoring Broker:	IJG Securities (Proprietary) Limited P. O. Box 186 Windhoek, Namibia
Transfer Secretary:	NSX Financial Market Services (Proprietary) Limited (prev. Transfer Secretaries (Pty) Ltd) P. O. Box 2401 Windhoek, Namibia

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**LETSHEGO HOLDINGS (NAMIBIA) LIMITED**  
**REVIEWED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
**DIRECTORS' RESPONSIBILITY STATEMENT**  
**for the year ended 31 December 2025**

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The directors are responsible for the preparation and fair presentation of the condensed consolidated financial statements of Letshego Holdings (Namibia) Limited ('LHN') (the Group'), comprising the condensed consolidated statement of financial position at 31 December 2025, and the related condensed consolidated statement of comprehensive income, the condensed consolidated statement of changes in equity and the condensed consolidated statement of cash flows for the year then ended, and the condensed consolidated notes to the condensed consolidated financial statements.

The directors are also responsible for such internal control as the directors determine is necessary to enable the preparation of condensed consolidated financial statements that are free from material misstatement, whether due to fraud or error, and for maintaining adequate accounting records and an effective system of risk management.

The directors have made an assessment of the ability of the Group to continue as a going concern and have no reason to believe that the business will not be a going concern in the year ahead.

The external auditor, Ernst & Young Namibia, has reviewed the condensed consolidated financial statements. The review has been conducted in accordance with the International Standard on Review Engagements 2410. A copy of the unqualified review report is available for inspection at the registered office of the Company.

**Approval of the condensed consolidated financial statements**

The condensed consolidated financial statements of Letshego Holdings (Namibia) Limited, as identified in the first paragraph, set out on pages 3 to 16, were approved by the directors on 25 February 2026 and signed on their behalf by:



**Mansueta-Maria Nakale**  
Chairperson



**Ester Kali**  
Chief Executive Officer

**Release date: 10 March 2026**

**LETSHEGO HOLDINGS (NAMIBIA) LIMITED**  
**CONDENSED CONSOLIDATED STATEMENT OF FINANCIAL POSITION**  
**as at 31 December 2025**

	Notes	31 December 2025 (Reviewed) N\$ '000	31 December 2024 (Audited) N\$ '000
<b>ASSETS</b>			
Cash and cash equivalents	1	986,380	750,565
Government and other securities	2	325,027	601,556
Other receivables	3	61,180	57,668
Net insurance contract assets	7	188,133	165,896
Intercompany receivable	4	130,113	130,401
Advances to customers	5	5,438,448	5,385,539
Property, equipment and right-of-use assets	6	43,029	22,151
Deferred tax assets	10.3	6,697	4,169
<b>Total assets</b>		<b>7,179,007</b>	<b>7,117,945</b>
<b>LIABILITIES AND EQUITY</b>			
<b>Liabilities</b>			
Deposits due to customers	13	1,620,517	1,302,113
Trade and other payables	8	77,559	88,353
Lease liabilities	9	14,834	9,885
Borrowings	11	2,619,798	2,899,467
Amounts due to parent company	12	17,546	27,517
Current taxation	10.4	3,295	2,860
Deferred tax liabilities	10.3	6,998	6,692
<b>Total liabilities</b>		<b>4,360,547</b>	<b>4,336,887</b>
<b>SHAREHOLDERS' EQUITY</b>			
Share capital	14	100	100
Retained earnings		1,736,173	1,720,194
Capital reorganisation reserve		701,024	701,024
Statutory credit risk reserve		164,436	142,543
Equity settled share based payment reserve	15	1,642	2,112
<b>Total equity attributable to parent</b>		<b>2,603,375</b>	<b>2,565,973</b>
Non-controlling interest		215,085	215,085
<b>Total equity</b>		<b>2,818,460</b>	<b>2,781,058</b>
<b>Total liabilities and equity</b>		<b>7,179,007</b>	<b>7,117,945</b>

**LETSHEGO HOLDINGS (NAMIBIA) LIMITED**  
**CONDENSED CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME**  
**for the year ended 31 December 2025**

	Notes	31 December 2025 (Reviewed) NS'000	31 December 2024 (Audited) NS'000
Interest revenue calculated using the effective interest method	19	1,106,853	954,227
Interest expense calculated using the effective interest method	19	(382,940)	(404,940)
Net interest income	19	723,913	549,287
Credit impairment (charge)/recoveries	5	(5,065)	12,148
<b>Net interest income after impairment</b>		<b>718,848</b>	<b>561,435</b>
Insurance revenue	7	428,499	433,603
Insurance expense	7	(118,042)	(159,480)
<b>Net insurance result</b>	7	<b>310,457</b>	<b>274,123</b>
<b>Fee income</b>	20	30,505	37,390
<b>Other income</b>	21	46	65
<b>Employee benefits</b>	17	(146,969)	(116,230)
<b>Other operating expenses</b>	18	(334,974)	(291,960)
<b>Profit before taxation</b>	16	<b>577,913</b>	<b>464,823</b>
Taxation	10.1	(72,098)	(45,982)
<b>Profit for the year</b>		<b>505,815</b>	<b>418,841</b>
Other comprehensive income, net of tax		-	-
<b>Total comprehensive income for the year</b>		<b>505,815</b>	<b>418,841</b>
Basic earnings per share (cents)		<b>101</b>	<b>84</b>
Fully diluted earnings per share (cents)		<b>101</b>	<b>84</b>

LETSHEGO HOLDINGS (NAMIBIA) LIMITED  
CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN EQUITY  
for the year ended 31 December 2025

	Share capital NS'000	Equity settled share based payment reserve NS'000	Statutory credit risk reserve NS'000	Retained earnings NS'000	Capital reorganisation reserve NS'000	Ordinary shareholders' reserve NS'000	Non- controlling interest <sup>1</sup> NS'000	Total equity NS'000
<b>As at 1st January 2025</b>	100	2,112	142,543	1,720,194	701,024	2,565,973	215,085	2,781,058
<b>Total comprehensive income for the year</b>								
Profit and total comprehensive income for the year	-	-	-	505,815	-	505,815	-	505,815
<b>Transactions with equity holders, recorded directly in equity</b>								
Ordinary share dividend declared	-	-	-	(454,500)	-	(454,500)	-	(454,500)
Transfer between reserves	-	-	21,893	(21,893)	-	-	-	-
Preference share coupon dividend declared	-	-	-	(13,443)	-	(13,443)	-	(13,443)
Share based payment transactions	-	(470)	-	-	-	(470)	-	(470)
<b>As at 31 December 2025</b>	<b>100</b>	<b>1,642</b>	<b>164,436</b>	<b>1,736,173</b>	<b>701,024</b>	<b>2,603,375</b>	<b>215,085</b>	<b>2,818,460</b>
<b>As at 1st January 2024</b>	100	2,079	110,341	1,714,905	701,024	2,528,449	215,085	2,743,534
<b>Total comprehensive income for the year</b>								
Profit and total comprehensive income for the year	-	-	-	418,841	-	418,841	-	418,841
<b>Transactions with equity holders, recorded directly in equity</b>								
Ordinary share dividend declared	-	-	-	(381,350)	-	(381,350)	-	(381,350)
Transfer between reserves	-	-	32,202	(32,202)	-	-	-	-
Share based payment transactions	-	33	-	-	-	33	-	33
<b>As at 31 December 2024</b>	<b>100</b>	<b>2,112</b>	<b>142,543</b>	<b>1,720,194</b>	<b>701,024</b>	<b>2,565,973</b>	<b>215,085</b>	<b>2,781,058</b>

<sup>1</sup> The Non-controlling interest relates to the preference shareholders who do not share in the profit. As at 31 December 2025, the balance is made up of NS215,084,843 irredeemable, non cumulative preference shares (2024: NS215,084,843).

**LETSHEGO HOLDINGS (NAMIBIA) LIMITED**  
**CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS**  
for the year ended 31 December 2025

	Notes	31 December 2025 (Reviewed) NS'000	31 December 2024 (Audited) NS'000
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Profit before taxation</b>		<b>577,913</b>	<b>464,823</b>
<u>Adjusted for:</u>			
- Net interest income	19	(723,913)	(549,287)
- Depreciation	6	16,485	12,310
- Impairment allowance on advances	5	(5,073)	(24,585)
- Unrealized foreign exchange loss	18	(145)	574
- Equity settled share based payment transactions		(470)	33
Movement in advances to customers		(47,836)	(620,647)
Movement in other receivables		(3,512)	(1,605)
Movement in net insurance contract assets		(22,237)	(21,899)
Movement in trade and other payables		(10,794)	18,026
Movement in deposits due to customers	13	318,404	474,135
		<u>98,822</u>	<u>(248,122)</u>
Interest received		1,025,307	827,929
Interest paid - customer deposits	19	(87,310)	(71,707)
Tax paid	10.4	(73,886)	18,178
<b>Net cash flow from operating activities</b>		<b><u>962,933</u></b>	<b><u>526,278</u></b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchase of property and equipment	6	(25,888)	(8,973)
Interest received on loans to related parties		17,291	18,600
Interest received - government and other securities		66,557	91,452
Amounts received from parent company		-	74,167
Amounts advanced to parent company		-	(100,000)
Purchase of investment in securities		(265,208)	(262,159)
Redemption of investment in securities		262,159	322,871
<b>Net cash generated in investing activities</b>		<b><u>54,911</u></b>	<b><u>135,958</u></b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Ordinary share dividend paid		(454,500)	(381,350)
Preference share coupon paid		(13,443)	-
Borrowings received		461,000	710,000
Borrowings repaid		(721,910)	(906,403)
Amounts received from assets held to hedge long-term borrowings		244,466	238,012
Interest received on assets held to hedge long-term borrowings		9,432	25,071
Interest paid - borrowings		(289,375)	(344,650)
Interest paid - lease liabilities	19	(1,150)	(757)
Amounts received from parent company		-	3,754
Amounts advanced to parent company		(9,971)	-
Principal element of lease payments		(6,578)	(6,197)
<b>Net cash utilised in financing activities</b>		<b><u>(782,029)</u></b>	<b><u>(662,520)</u></b>
<b>Net movement in cash and cash equivalents</b>		<b><u>235,815</u></b>	<b><u>(284)</u></b>
<b>Movement in cash and cash equivalents</b>			
At the beginning of the year		750,565	750,849
Movement during the year		235,815	(284)
<b>At the end of the year</b>		<b><u>986,380</u></b>	<b><u>750,565</u></b>

**LETSHEGO HOLDINGS (NAMIBIA) LIMITED**  
**NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
**for the year ended 31 December 2025**

	<b>31 December 2025 NS '000</b>	<b>31 December 2024 NS '000</b>
<b>1. Cash and cash equivalents</b>		
Cash and balances with banks	145,075	45,971
Money market placements	714,865	617,158
Balances with the central bank other than mandatory reserve deposits	93,547	55,023
Included in cash and cash equivalents	953,487	718,152
Mandatory reserve deposits with the central bank : Restricted cash	32,893	32,413
	<b>986,380</b>	<b>750,565</b>

For the purpose of the statement of cash flows, the year-end cash and cash equivalents comprise the following:

Bank balances	257,366	125,435
Money market placements	714,865	617,158
Cash on hand	14,149	7,972
	<b>986,380</b>	<b>750,565</b>

Money market placements constitute amounts held in money market unit trust with external financial institutions on a short-term basis. These placements are highly liquid, readily convertible and have an insignificant risk of change in value. At year-end, the carrying amounts of cash and cash equivalents approximate their fair values due to the short-term maturities of these assets.

Due to the short term nature of cash and cash equivalents as well as historical experience, these balances measured at amortised cost are regarded as having a low probability of default and the ECL in respect of these is considered immaterial.

**2. Government and other securities**

Treasury bills	274,112	272,715
Investment in RSA Government Security Bonds	-	277,963
Investment in Namibian Government Security Bonds	50,915	50,878
Gross financial assets at amortised cost	325,027	601,556
Less expected credit loss allowance	-	-
Net financial assets at amortised cost	<b>325,027</b>	<b>601,556</b>
Current	325,027	414,849
Non-current	-	186,707
Net financial assets at amortised cost	<b>325,027</b>	<b>601,556</b>

Due to the nature of these financial assets at amortised cost as well as historical experience, these assets measured at amortised cost are regarded as having a low probability of default and the ECL in respect of these is considered immaterial. The carrying amounts of these financial assets approximate their fair value.

The decrease in government securities is attributable to the maturity of certain notes as well as the disposal of selected bond holdings during the period.

There is no exposure to price risk as the investment will be held to maturity.

**3. Other receivables**

Financial		
- Deposits	8,582	7,291
- Sundry receivables	11,040	7,732
- Deferred fees	27,857	30,884
Non-Financial		
- Prepayments	13,701	11,761
	<b>61,180</b>	<b>57,668</b>

At year end, the carrying amounts of accounts receivable approximate closely to their fair values due to the short-term maturities of these assets.

Due to the short term nature of other receivables as well as historical experience, these assets measured at amortised cost are regarded as having a low probability of default and the ECL in respect of these is considered immaterial.

**LETSHEGO HOLDINGS (NAMIBIA) LIMITED**  
**NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
**for the year ended 31 December 2025**

	31 December 2025 NS '000	31 December 2024 NS '000
<b>4. Intercompany receivable</b>		
Letshego Africa Holdings Limited	130,113	130,401
	<u>130,113</u>	<u>130,401</u>
Letshego Africa Holdings Limited intercompany receivable is unsecured and bears interest at 3 month JIBAR plus 5.55%. The intercompany receivable is repayable on the 11 May 2026.		
- Current	130,113	87,762
- Non-current	-	42,639
	<u>130,113</u>	<u>130,401</u>

These assets measured at amortised cost are regarded as having a low probability of default and the ECL in respect of these is considered immaterial.

<b>5. Advances to customers</b>		
Gross advances to customers	5,451,945	5,404,109
Less: Impairment allowance on advances	(13,497)	(18,570)
Net advances to customers	<u>5,438,448</u>	<u>5,385,539</u>
<b>Impairment allowance on advances</b>		
Balance at the beginning of the period	18,570	43,155
Bad debts written off	(135,001)	(134,080)
Impairment adjustment - increase for the period	129,928	109,495
Balance at the end of the period	<u>13,497</u>	<u>18,570</u>
The balance at the end of the period consists of the following:		
Stage 1 impairment	2,224	1,870
Stage 2 - 3 impairment	11,273	16,700
	<u>13,497</u>	<u>18,570</u>
<b>Charges in the profit or loss</b>		
Impairment adjustment	129,928	109,495
Recoveries during the period	(124,863)	(121,643)
	<u>5,065</u>	<u>(12,148)</u>
<b>Exposure to credit risk</b>		
Net advances to customers	5,438,448	5,385,539
Maximum exposure to credit risk	5,451,945	5,404,109

Advances are measured at amortised cost using the effective interest method as they are held to collect contractual cash flows which are solely payments of principle and interest.

The Group performed a detailed assessment of the provision of the impairment allowance during the year. Actual historic write-off losses and wider credit risk associated with lending to public sector employees were considered and the credit impairment adjusted accordingly.

**6. Property, equipment and right-of-use assets**

	Furniture and fittings NS '000	Office equipment NS '000	Computer equipment NS '000	Motor vehicles NS '000	Leasehold Improvements NS '000	Right-of-use asset - Buildings NS '000	Total NS '000
<b>At 31 December 2025</b>							
Cost	5,769	8,454	30,943	1,941	18,928	41,495	107,530
Accumulated depreciation	(2,605)	(4,073)	(19,673)	(968)	(9,499)	(27,683)	(64,501)
Carrying amount	<u>3,164</u>	<u>4,381</u>	<u>11,270</u>	<u>973</u>	<u>9,429</u>	<u>13,812</u>	<u>43,029</u>
<b>At 31 December 2025</b>							
Opening carrying amount at 1 January 2025	594	3,125	4,272	1,337	3,690	9,133	22,151
Additions	3,282	2,512	12,569	-	7,525	11,497	37,385
Disposals	-	-	(22)	-	-	-	(22)
Depreciation charge	(712)	(1,256)	(5,549)	(364)	(1,786)	(6,818)	(16,485)
Carrying amount	<u>3,164</u>	<u>4,381</u>	<u>11,270</u>	<u>973</u>	<u>9,429</u>	<u>13,812</u>	<u>43,029</u>
<b>At 31 December 2024</b>							
Cost	5,513	11,654	20,329	1,941	11,403	29,788	80,628
Accumulated depreciation	(4,919)	(8,529)	(16,057)	(604)	(7,713)	(20,655)	(58,477)
Carrying amount	<u>594</u>	<u>3,125</u>	<u>4,272</u>	<u>1,337</u>	<u>3,690</u>	<u>9,133</u>	<u>22,151</u>
<b>At 31 December 2024</b>							
Opening carrying amount at 1 January 2024	331	2,724	5,034	-	2,386	7,383	17,858
Additions	415	1,328	3,358	1,459	2,413	7,630	16,603
Disposals	-	-	-	-	-	-	-
Depreciation charge	(152)	(927)	(4,120)	(122)	(1,109)	(5,880)	(12,310)
Carrying amount	<u>594</u>	<u>3,125</u>	<u>4,272</u>	<u>1,337</u>	<u>3,690</u>	<u>9,133</u>	<u>22,151</u>

**LETSHEGO HOLDINGS (NAMIBIA) LIMITED**  
**NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
**for the year ended 31 December 2025**

<b>31 December</b>	31 December
<b>2025</b>	2024
<b>NS '000</b>	NS '000

**7. Net insurance contract assets**

Based on how the Group and the company manages its cell captive insurance arrangements, it disaggregates information to provide disclosure in respect of credit life insurance and credit default insurance. The breakdown of Group's and company's insurance contracts issued that are in an asset position is set out in the table below:

Credit life insurance	<b>139,412</b>	119,487
Credit default insurance	<b>48,721</b>	46,409
	<b>188,133</b>	165,896

**Roll-forward for net asset for insurance contracts issued**

The roll-forward of the net asset for insurance contracts issued, also showing the liability for incurred claims for the insurance arrangements, is disclosed in the table below:

	<b>Net Assets for remaining coverage</b>	<b>Liabilities for incurred claims</b>	<b>Total</b>
	<b>NS '000</b>	<b>NS '000</b>	<b>NS '000</b>
<b>At 1 January 2024</b>	<b>167,193</b>	<b>(23,196)</b>	<b>143,997</b>
Insurance revenue	433,603	-	433,603
Insurance expense	-	(159,480)	(159,480)
Deemed premiums received	(403,850)	-	(403,850)
Deemed claims paid	-	151,626	151,626
<b>At 31 December 2024</b>	<b>196,946</b>	<b>(31,050)</b>	<b>165,896</b>
Insurance revenue	428,499	-	428,499
Insurance expense	-	(118,042)	(118,042)
Deemed premiums received	(417,317)	-	(417,317)
Deemed claims paid	-	129,097	129,097
<b>At 31 December 2025</b>	<b>208,128</b>	<b>(19,995)</b>	<b>188,133</b>

**Insurance service result and insurance finance income**

	<b>Credit life insurance</b>	<b>Credit default insurance</b>	<b>31 December 2025</b>
	<b>NS '000</b>	<b>NS '000</b>	<b>NS '000</b>
Insurance revenue	265,065	163,434	428,499
Insurance expense	(5,934)	(112,108)	(118,042)
<b>Net insurance financial result</b>	<b>259,131</b>	<b>51,326</b>	<b>310,457</b>

	<b>Credit life insurance</b>	<b>Credit default insurance</b>	<b>31 December 2024</b>
	<b>NS '000</b>	<b>NS '000</b>	<b>NS '000</b>
Insurance revenue	277,038	156,565	433,603
Insurance expense	(49,610)	(109,870)	(159,480)
<b>Net insurance financial result</b>	<b>227,428</b>	<b>46,695</b>	<b>274,123</b>

**8. Trade and other payables**

Financial			
- Trade payables		<b>28,557</b>	47,620
- Accruals		<b>2,620</b>	4,045
- Other payables		<b>6,409</b>	7,062
Non-financial			
- Audit fee provision		<b>2,613</b>	3,189
- Personnel related		<b>36,298</b>	24,551
- Value Added Taxation		<b>902</b>	1,470
- Withholding Tax		<b>160</b>	416
		<b>77,559</b>	88,353

Trade payables are unsecured and are usually paid within 30 days of recognition.

The carrying amounts of trade and other payables are considered to be the same as their fair values, due to their short-term nature.

**LETSHEGO HOLDINGS (NAMIBIA) LIMITED**  
**NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
for the year ended 31 December 2025

	<b>31 December 2025 NS '000</b>	31 December 2024 NS '000
<b>9. Lease liabilities</b>		
<i>Amounts recognised in the statement of financial position</i>		
Current lease liabilities	7,262	5,287
Non-current lease liabilities	7,572	4,598
	<b>14,834</b>	<b>9,885</b>
<i>Reconciliation of lease liabilities</i>		
Opening balance	9,885	8,194
Additions	11,497	7,630
Modifications	30	258
Interest expense	1,150	757
Payments	(7,728)	(6,954)
Closing balance	<b>14,834</b>	<b>9,885</b>
<p>The Group leases various office buildings. Rental contracts are typically made for fixed periods of 2 years to 5 years but may have extension options. There were additions of NS\$11.5 million (2024: NS\$7.6 million) to right-of-use assets during the 2025 financial year.</p>		
<i>Amounts recognised in the statement of comprehensive income</i>		
Depreciation charge on right-of-use assets - Buildings	6,818	5,880
Interest expense on lease liabilities	1,150	757
Expense relating to leases of low value assets	2,102	1,651
Expense relating to short-term leases	1,671	1,754
	<b>11,741</b>	<b>10,042</b>
<b>10. Taxation</b>		
<b>10.1 Income tax expense</b>		
Current tax expense	74,321	47,997
Origination and reversal of temporary differences	(2,223)	(2,015)
<b>Total income tax expense</b>	<b>72,098</b>	<b>45,982</b>
<b>10.2 Reconciliation of current taxation</b>		
Profit before taxation	577,913	464,823
Tax calculated at standard rate - 30% (2024: 31%)	173,374	144,095
Income not subject to tax - net insurance result (cell captive)	(93,095)	(83,739)
Income not subject to tax - interest on money market placements	(10,292)	(15,089)
Non-deductible expenses	2,121	883
Effect of change in tax rate	(10)	( 168)
	<b>72,098</b>	<b>45,982</b>
<b>Effective tax rate</b>	<b>12.48%</b>	<b>9.89%</b>
<b>10.3 Deferred taxation</b>		
<b>Deferred tax assets</b>		
<i>The balance comprises:</i>		
- Property, equipment and right-of-use assets	(6,772)	(4,473)
- Prepayments	(4,255)	(3,961)
- Impairment allowance on advances	865	791
- Provisions	11,862	8,437
- Share based payments	547	689
- Lease liabilities	4,450	2,965
- EIR adjustment	-	(279)
	<b>6,697</b>	<b>4,169</b>
<b>Deferred tax liabilities</b>		
<i>The balance comprises:</i>		
- Prepayments and deferred expenses	107	367
- EIR adjustment	(6,490)	(6,336)
- Deferred arrangement fees	(615)	(723)
	<b>(6,998)</b>	<b>(6,692)</b>

Deferred income taxes for the Company and Group are calculated on all the temporary timing differences under the comprehensive method using a tax rate of 30% (2024: 30%) except where the initial recognition exemption applies. The profit or loss debits/credits are the result of timing differences between the accounting and tax treatments of items recognised in the statement of financial position.

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	<b>31 December</b>	31 December
	<b>2025</b>	2024
	<b>NS '000</b>	NS '000

**10. Taxation (continue)**

**10.3 Deferred taxation**

Deferred tax assets are recognised only to the extent that it is probable that future taxable profits will be available against which the asset can be utilised. A deferred tax asset is recognised based on the assumption that the company will continue producing a taxable income in the foreseeable future against which it can be set off.

The applicable tax rate changed to 30% from 01 January 2025 in terms of the Income Tax Amendment Act, 2024. Income tax for the current year has been calculated at 30% while the Deferred Tax balance has been calculated at 30% as it will be realised at 30% in future periods.

**10.4 Current taxation**

Opening balance	(2,860)	67,950
Charge to profit or loss	(74,321)	(47,997)
Payments made during the year	73,886	47,533
Refund received	-	( 65 711)
Prior year adjustment	-	( 4 635)
<b>Taxation</b>	<b>(3,295)</b>	<b>(2,860)</b>

**11. Borrowings**

Commercial Bank 1

Facility 1	250,064	250,071
Facility 2	75,020	75,022
Facility 3	-	165,046
Facility 4	165,044	165,047
Facility 5	165,044	-
	<b>655,172</b>	<b>655,186</b>

Commercial Bank 1 borrowings are secured revolving credit facilities guaranteed by Letshego Namibia Holdings Limited and bear interest at 3 month JIBAR plus 2.61% (facility 1), at 3 month JIBAR plus 2.81% (facility 2), Namibia Prime less 0.52% (facility 3), Namibia Prime less 0.32% (facility 4) and Namibia Prime less 0.32% (facility 5). Interest on the loans are repayable quarterly and the loans mature on 02 March 2026, 16 December 2027, 10 March 2025, 10 March 2026 and 30 April 2028 respectively. The Group has complied with the financial covenants of its borrowing facilities during the 2025 and 2024 reporting periods.

Commercial Bank 2

Loan 1	450,118	450,127
Loan 2	-	216,956
Loan 3	50,013	50,014
	<b>500,131</b>	<b>717,097</b>

Commercial Bank 2 borrowings are secured term loans guaranteed by Letshego Holdings (Namibia) Limited and bear interest at Namibia Prime less 0.45% (loan 1), 3 month JIBAR plus 2.35% (loan 2) repayable in bi-annual instalments and Namibia Prime less 0.5% (loan 3) and mature on 29 June 2028, 11 December 2025 and 13 September 2027 respectively. The Group has complied with the financial covenants of its borrowing facilities during the 2025 and 2024 reporting periods.

Commercial Bank 3

	<b>33,352</b>	<b>100,062</b>
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Commercial Bank 3 borrowing is a secured revolving credit facility guaranteed by Letshego Holdings (Namibia) Limited and bear interest at 3 month JIBAR plus 3.55%. Interest and capital on the loan is repayable quarterly and the loans mature on 30 June 2026. The Group has complied with the financial covenants of its borrowing facility during the 2025 and 2024 reporting periods.

Development Finance loan

Tranche 1	87,213	283,545
Tranche 2	314,916	377,833
	<b>402,129</b>	<b>661,378</b>

Development Finance borrowings are secured term loans guaranteed by Letshego Holdings (Namibia) Limited and bears interest at SOFR plus 0.43% (tranche 1) and 3 month JIBAR plus 3.55% plus a swap rate of 0.80% (tranche 2). Interest on the loans are repayable bi-annually and the loan matures on 15 June 2026 (tranche 1) and quarterly and the loan matures on 15 June 2028 (tranche 2). The Group has complied with the financial covenants of its borrowing facilities during the 2025 and 2024 reporting periods.

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	<b>31 December 2025 NS '000</b>	31 December 2024 NS '000
<b>11. Borrowings (continue)</b>		
Listed Bond Programme		
Listed Bond 1	-	200,116
Listed Bond 2	<b>263,085</b>	263,411
Listed Bond 3	<b>301,993</b>	302,217
Listed Bond 4	<b>160,723</b>	-
Listed Bond 5	<b>103,118</b>	-
Listed Bond 6	<b>200,095</b>	-
	<b>1,029,014</b>	<b>765,744</b>

Listed Bond 1 is a medium term loan guaranteed by Letshego Micro Financial Services (Namibia) (Pty) Ltd and bears interest at 3 month ZAR-JIBAR-SAFEX plus 2.80%. Interest on the loan is repayable quarterly and the loan matures on 30 June 2025. Listed Bond 2 is a medium term loan guaranteed by Letshego Micro Financial Services (Namibia) (Pty) Ltd and bears interest at 3 month ZAR-JIBAR-SAFEX plus 2.95%. Interest on the loan is repayable quarterly and the loan matures on 17 May 2027. Listed Bond 3 is a medium term loan, bears interest at 3 month ZAR-JIBAR-SAFEX plus 2.20%. Interest on the loan is repayable quarterly and the loan matures on 05 December 2029. Listed Bond 4 is a medium term loan, bears interest at 3 month ZAR-JIBAR-SAFEX plus 1.90%. Interest on the loan is repayable quarterly and the loan matures on 15 May 2028. Listed Bond 5 is a medium term loan, bears interest at 3 month ZAR-JIBAR-SAFEX plus 2.00%. Interest on the loan is repayable quarterly and the loan matures on 15 May 2030. Listed Bond 6 is a medium term loan guaranteed by Letshego Micro Financial Services (Namibia) (Pty) Ltd and bears interest at 3 month ZAR-JIBAR-SAFEX plus 1.9%. Interest on the loan is repayable quarterly and the loan matures on 30 June 2028. The Group has complied with the financial covenants of its borrowing facilities during the 2025 and 2024 reporting periods.

On 03 December 2025 the South African Reserve Bank (SARB) announced that the Johannesburg Interbank Average (JIBAR) will be permanently discontinued immediately after its final publication on 31 December 2026. All JIBAR tenors will cease to be provided and will be considered non-representative as of that date. The SARB and the Market Practitioners Group (MPG) designated the South African Rand Overnight Index Average (ZARONIA) as the preferred successor rate to Jibar. Letshego supports this transition and is actively reviewing and updating its contracts to accommodate the move to ZARONIA.

<b>Total borrowings</b>	<b>2,619,798</b>	<b>2,899,467</b>
- Current	<b>783,298</b>	896,582
- Non-current	<b>1,836,500</b>	2,002,885
	<b>2,619,798</b>	<b>2,899,467</b>
<b>12. Amounts due to parent company</b>		
<b>12.1</b> Amounts due to parent company - Letshego Africa Holdings Limited	<b>17,736</b>	<b>27,837</b>
Reconciliation of amounts due to parent company:		
Opening balance	<b>27,837</b>	23,909
Movement in the current year	<b>(10,101)</b>	3,928
Closing balance	<b>17,736</b>	<b>27,837</b>
The intercompany payable with Letshego Africa Holdings Limited is unsecured and currently does not bear interest and is repayable on demand. At year end, the carrying amount of the intercompany payable approximates closely to its fair value due to the short-term nature of the balance.		
<b>12.2</b> Intercompany (receivable)/ payable - Erf 8585 (Pty) Ltd	<b>(190)</b>	<b>(320)</b>
The intercompany loan with Erf 8585 (Pty) Ltd is unsecured and currently does not bear interest and is repayable on demand. At year end, the carrying amount of the intercompany payable approximates closely to its fair value due to the short-term nature of the balance.		
<b>Total amounts due to parent company</b>	<b>17,546</b>	<b>27,517</b>
- Current	<b>17,546</b>	27,517
- Non-current	<b>-</b>	-
	<b>17,546</b>	<b>27,517</b>
<b>13. Deposits due to customers</b>		
Current accounts	<b>22,569</b>	50,218
Term deposits	<b>1,597,948</b>	1,251,895
<b>Total deposits due to customers</b>	<b>1,620,517</b>	<b>1,302,113</b>

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	<b>31 December 2025 NS '000</b>	31 December 2024 NS '000
<b>14. Share capital</b>		
<i>Authorised share capital</i>		
500 000 000 ordinary shares of 0.02 cents each (2024: 500 000 000 ordinary shares of 0.02 cents each)	<b>100</b>	100
<i>Issued share capital</i>		
500 000 000 ordinary shares of 0.02 cents each (2024: 500 000 000 ordinary shares of 0.02 cents each)	<b>100</b>	100

**15. Equity settled share based payment reserve**

Under the conditional Long Term Incentive Plan (LTIP), conditional share awards are granted to management and key employees. The number of vesting share awards (currently outstanding) is subject to certain non-market conditions. Shares are issued and settled in the holding company, Letshego Africa Holdings Limited, which is listed on the Botswana Stock Exchange. The fair value of the shares is valued according to the listed price on the Botswana Stock Exchange at grant date. Letshego Africa Holdings Limited is liable to fulfil the obligation to the employees on the awards granted.

Shares granted in terms of the plan may not exceed 10% of the issued ordinary shares of the holding company, Letshego Africa Holdings Limited. The maximum number of shares which can be allocated to any individual participant under the scheme is 1% of the issued ordinary shares of the holding company.

The allocation of share awards under the plan relating to management of Letshego Bank (Namibia) Limited was made on 1 January 2023, 2024 and 2025 respectively. The vesting period of the share awards from grant date is three periods.

	<b>Group</b>			
	<b>Group and Company</b>			
	<b>December 2025</b>	Exercise price	<b>December 2024</b>	Exercise price
Granted during prior years	3,900	NAD1.01/1.90/1.67	5,252	NAD1.02/1.92/1.71
Granted in current year	1,123	NAD 0.91	789	NAD 1.66
Exercised during the year	-	-	-	-
Forfeited during the year	<b>(1,433)</b>	NAD 0.80	<b>(2,141)</b>	NAD 0.99
Exercisable and outstanding at the end of the year	<b>3,590</b>	NAD0.60/1.12/0.91	<b>3,900</b>	NAD1.01/1.90/1.67
Fair value of awards exercisable and outstanding at the end of the year	<b>1,642</b>		2,112	

**16. Profit before taxation**

The following items have been recognised in arriving at operating profit before taxation:

Advertising and promotions	7,580	7,536
Auditors' remuneration	3,705	3,483
Consultancy costs - professional services	24,883	16,617
Computer services costs	2,889	1,287
Depreciation	16,486	12,310
Directors' emoluments		
- for services as director	2,163	2,817
- for management services	9,990	8,775
Rental - low value and short-term leases	3,773	3,405
Employee benefit expense (excluding directors' remuneration - for management service)	<b>136,979</b>	<b>107,455</b>

**17. Employee benefit expense**

Salaries	79,625	67,983
Key management personnel	23,450	22,139
Pension fund contributions	9,196	8,079
Medical aid contributions	8,304	6,732
Social security	233	196
Share based payment expense	(470)	33
Incentive bonuses	26,595	10,948
Staff welfare	36	120
	<b>146,969</b>	<b>116,230</b>

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	<b>31 December 2025 NS '000</b>	31 December 2024 NS '000
<b>18. Other operating expenses</b>		
Sales related expense	16,399	10,595
Advertising and promotions	7,580	7,536
Auditors remuneration - audit services	3,705	3,483
Collection fees	48,132	41,042
Consulting and secretarial	24,883	16,617
Management fees	44,655	43,333
Depreciation (Note 6)	16,486	12,310
Directors' remuneration - for services as directors	2,163	2,817
Computer related expenses	2,889	1,287
Rental - low value and short-term leases	3,773	3,405
Travel and accommodation	3,427	3,492
Social responsibility projects	1,366	723
Telephone & Fax	4,232	4,066
Subscriptions	28,044	25,105
VAT expense	12,471	14,013
Security costs	4,594	3,233
Insurance	85,891	65,897
Bank charges	10,410	11,864
Repairs and maintenance	436	1,298
Other operational expenses	13,583	19,270
Unrealized foreign exchange loss	(145)	574
	<b>334,974</b>	<b>291,960</b>
<b>19. Net interest income</b>		
Interest income calculated using the effective interest income method - Advances to customers	1,025,065	836,961
<i>Other interest income calculated using the effective interest income method</i>		
- Interest income on short term bank deposits and money market placements	40,307	58,913
- Interest income on bonds and treasury bills	24,479	39,281
- Interest income on loans to related parties	17,002	19,072
Total interest income calculated using the effective interest income method	<b>1,106,853</b>	<b>954,227</b>
<i>Interest expense calculated using the effective interest rate method</i>	<b>(382,940)</b>	<b>(404,940)</b>
- Borrowings	(288,561)	(318,383)
- Deposits due to customers	(93,229)	(85,800)
- Lease liabilities	(1,150)	(757)
Net interest income	<b>723,913</b>	<b>549,287</b>

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	<b>31 December 2025 NS '000</b>	31 December 2024 NS '000
<b>20. Fee income</b>		
Postage fees	19	102
Fees and commission earned from services to customers	<u>30,486</u>	<u>37,288</u>
	<u><b>30,505</b></u>	<u><b>37,390</b></u>
<b>21. Other income</b>		
Sundry Income	<u>46</u>	<u>65</u>
	<u><b>46</b></u>	<u><b>65</b></u>
<b>22. Related party balances</b>		
<b>Loan accounts - Receivables from related parties</b>		
Letshego Africa Holdings Limited	<u><b>130,113</b></u>	<u>130,401</u>
Letshego Africa Holdings Limited intercompany receivable is unsecured and bears interest at 3 month JIBAR plus 5.55%. The intercompany receivable is repayable in equal quarterly instalments over 36-months.		
<b>Amounts due to/(from) related parties</b>		
Letshego Africa Holdings Limited - loan	17,736	27,837
Erf 8585 (Pty) Ltd	<u>(190)</u>	<u>(320)</u>
	<u><b>17,546</b></u>	<u><b>27,517</b></u>
The intercompany payable with Letshego Africa Holdings Limited is unsecured and currently does not bear interest and is repayable on demand.		
The intercompany loan with Erf 8585 (Pty) Ltd is unsecured and currently does not bear interest and has no fixed repayment terms.		
<b>Advances</b>		
Advances to key management personnel	<u><b>834</b></u>	<u>530</u>
The impairment in respect of loans granted to key management personnel in the current or prior year is considered immaterial.		
<b>Deposits</b>		
Deposits from key management personnel and directors	<u><b>140</b></u>	<u>1,076</u>
Deposits include current and savings accounts.		
<b>23. Related party transactions</b>		
<b>Interest income</b>		
Letshego Africa Holdings Limited	<u><b>17,002</b></u>	<u>19,072</u>
<b>Net interest (expense)/ income</b>		
Key management personnel and directors	<u>-</u>	<u>(47)</u>
<b>Rent expense</b>		
Erf 8585 (Pty) Ltd	<u><b>2,685</b></u>	<u>2,517</u>
<b>Management fees expense</b>		
Letshego Africa Holdings Limited	<u><b>44,655</b></u>	<u>43,333</u>
The amount classified as management fees is made up as follows:		
Fees payable to Letshego Africa Holdings Limited	40,190	39,000
Withholding tax paid on imported management services	<u>4,465</u>	<u>4,333</u>
	<u><b>44,655</b></u>	<u><b>43,333</b></u>
<b>Compensation expense key management personnel</b>		
Salaries and short-term benefits	<u><b>23,450</b></u>	<u>22,139</u>
<b>Compensation expense directors</b>		
Sitting fees paid to non-executive directors	<u><b>2,163</b></u>	<u>2,817</u>

**24. Segment information**

The Group considers its banking and other financial services operations as one operating segment. There are no other components. This is in a manner consistent with the internal reporting provided to the chief operating decision-maker, identified as the Chief Executive Officer of the Group. The chief operating decision-maker is the person that allocates resources to and assesses the performance of the operating segment(s) of an entity.

In assessing the performance of the banking and other financial services operation, the Chief Executive Officer reviews the various aggregated revenue streams, the total costs and the assets and liabilities related to the banking activity, which have been disclosed in the various notes to the condensed consolidated financial statements.

**24.1 Entity-wide disclosures**

**24.1.1 Products and Services**

**Operating segment**

• Banking operations

**Brand**

• Letshego

**Description**

• Regulated financial services provider, focusing on the low to middle income earners in Namibia.

**Products and services**

• Letshego conducts business as a registered bank and provides micro-lending services.

**24.1.2 Geographical segments**

There are no segment operations outside Namibia as the group operates within the borders of Namibia.

**24.1.3 Major customers**

Segment reporting requires the disclosure of an entity's reliance on its major customers, if revenue from transactions with a single customer is ten percent or more of the entity's revenue. The group does not have customers that contribute ten percent or more to its revenue and is therefore not reliant on a single major customer.

**25. Events occurring after the reporting date**

No material events occurred after the reporting date to report for the period under review, other than the below:

*Dividend*

A final dividend of 54.14 cents per ordinary share has been declared since the end of the reporting period.

Important dates pertaining to the dividends are:

Last date to trade cum dividend - Wednesday 01 April 2026

First date to trade ex-dividend - Thursday 02 April 2026

Last date to register - Friday 10 April 2026

Dividend payment date - Friday 24 April 2026

**26. Significant changes in the current reporting period**

There were no new activities, events or transactions that are significant to an understanding of the changes in the financial position and performance of the entity since the last annual reporting date.

**27. Dividends**

A dividend of NS\$454.5 million (2024: NS\$381.4 million) was paid by the group during the year under review to the ordinary shareholders of Letshego Holdings (Namibia) Limited.

A preference share coupon dividend of NS\$13.4 million (2024: NS\$0) was paid during the year under review to the preference shareholders.

**28. Basis of preparation**

The condensed consolidated financial report for the year ended 31 December 2025 has been prepared in accordance with the presentation and disclosure requirements as set out in IFRS Accounting Standard IAS 34 'Interim Financial Reporting'.

The accounting policies adopted are consistent with those of the previous financial year. The condensed consolidated financial report for the year ended 31 December 2025 does not include all the notes of the type normally included in an annual financial report. Accordingly, this report is to be read in conjunction with the annual report for the year ended 31 December 2024 and any announcements made by Letshego Holdings (Namibia) Ltd during the reporting year.

New and amended standards adopted by the group

A number of new or amended standards became effective for the current reporting year. The new standards and amendments did not have a material impact on the Group.

**29. Governance**

Mansueta-Maria Nakale	Independent Non-Executive Director (Chairperson)
Ester Kali	Executive Director
Karl-Stefan Altmann	Executive Director (resigned 30 June 2025)
Sven von Blottnitz	Independent Non-Executive Director (resigned 06 March 2025)
Kudzai Chigiji	Independent Non-Executive Director
Richard Ochieng	Non-Executive Director
Jerome Mutumba	Independent Non-Executive Director (resigned 01 October 2025)
Jaco Esterhuysen	Independent Non-Executive Director (resigned 29 April 2025)
Mignon Klein	Company Secretary (resigned 31 January 2025)
Evast Kalumbu	Company Secretary (appointed 07 April 2025)
Willem Pretorius	Executive Director (appointed 25 November 2025)
Christoffer Chipelo	Independent Non-Executive Director (appointed 02 February 2026)

**30. Going concern**

The directors have satisfied themselves that the Group is in a sound financial position and that sufficient borrowing facilities are accessible in order to enable the Group to meet its foreseeable cash requirements. In addition, there has been no material change in the markets in which the Group operates and it has the necessary skills to continue operations. On this basis the directors consider that the Group has adequate resources to continue operating for the foreseeable future and therefore deem it appropriate to adopt the going concern basis in preparing the Group's condensed consolidated financial statements for this reporting year.

	31 December 2025	31 December 2024
<b>31. Bank capital adequacy</b>		
Tier 1	27%	28%
Tier 2	1%	2%
<b>Total</b>	<b>28%</b>	<b>30%</b>
<b>32. Net Asset Value</b>		
Net Asset Value per share (cents)	<b>564</b>	<b>556</b>